

Palestine: An external evaluation of PUI's project

CLOSING DATE FOR APPLICATIONS: 28 January 2026

CONTEXT

INTIQAL 2030 is a Youth-led initiative supported by Premiere Urgence Internationale (PUI), an innovative socio-economic development program that leverages on the protection of Cultural Heritage involving communities and local civil society stakeholders, encouraging their interaction on archaeological sites. This initiative creates and runs a safe space in which girls, boys, young people and families engage in concrete actions and express their fears and hopes in a protective environment while developing their resilience following violent or traumatic experiences.

For the 2025–2026 CPF rollover phase, the project focuses on:

- Emergency stabilization, documentation, and securing of three severely damaged sites in Gaza:
 - Byzantine Church of Jabalia
 - Roman Cemetery of Beit Lahia
 - Blakhyia / Ancient Anthedon
- Community engagement, children and youth programs, and awareness-raising campaigns in Gaza.
- Continuation and enhancement of the Oral History component in Gaza and the West Bank, including archiving and dissemination through the Palestinian Museum and international events.

The project operates in an extremely volatile conflict environment, with restricted access, security risks, and ongoing humanitarian crisis severely affecting implementation modalities. This evaluation is therefore critical to assess effectiveness, relevance, adaptability, and emerging impacts in a post-war emergency-recovery context.

ASSIGNMENT OBJECTIVES

The objectives of this evaluation are to:

Objective 1: Assess the Project's Alignment with CPF Outcomes

Heritage Outcomes

- Effectiveness of emergency stabilization, fencing, protection structures, and cleaning works.
- Quality of damage assessments, documentation, photogrammetry, and 3D modelling outputs.
- Adequacy of safeguarding strategies for movable heritage (ceramics, sarcophagi, metal, glass).
- Relevance of research and prescriptions for long-term conservation.

Society Outcomes

- Extent to which local technicians, youth researchers, and community members developed transferable skills.
- Impact of community engagement campaigns and children's programs.
- Impact of Storytelling, Art & Youth-Led Expression (youth resilience, identity reconstruction, emotional recovery)
- Contribution of oral history's activities to safeguarding intangible heritage.
- Influence on social cohesion, emotional resilience, and community ownership of heritage.

Objective 2 – Evaluate Effectiveness, Efficiency & Sustainability

- Assess implementation of the following activities:
 - Emergency stabilization
 - Evaluation and documentation
 - Community engagement and awareness
 - Securing the targeted sites
 - Oral history activities
- Review operational modalities in emergencies and restricted-access settings.
- Analyze coordination with MoTA, EBAF, INSA Strasbourg, Mayassem, Coventry University, local universities and partners.
- Evaluate sustainability of capacity building, documentation systems, and community-led approaches.
- Visibility, advocacy & external Engagement

Objective 3 – Provide Actionable Recommendations

- Identify good practices for cultural heritage protection in post-war environments.

- Provide recommendations for scaling up, replication, risk mitigation, and exit strategies.
- Propose strategic orientations for the next CPF.

TASKS AND TIMELINE

The evaluation will cover all activities implemented between **1 April 2025 and 28 February 2026**, with a focus on:

- Component A – Emergency stabilization and site maintenance
- Component B – Documentation, assessments, photogrammetry and collections safeguarding
- Component C – Awareness campaigns, children and youth competitions, webinars and events
- Component D – Securing heritage sites
- Component E – Oral history updating, archiving, new digital outputs and speaking events

Special attention should be paid to:

- Adaptation to war-related constraints.
- Quality of outputs and relevance to CPF priorities.
- Inter-sectoral integration (heritage, psychosocial, livelihoods, advocacy).

METHODOLOGY

The evaluator is expected to use mixed methods:

- Desk review of project documents, PMTs, outputs.
- Remote interviews with PUI staff, partners, youth researchers, technicians, community participants.
- Qualitative methods (analysis of children's drawings, testimonies, storytelling outputs to assess emotional, social and identity-related impacts)
- Analysis of monitoring data and documentation materials.

TIMELINE:

- **February 05-13, 2025:** Desk review, stakeholder interviews, and data collection.

- **February 18, 2025:** Draft evaluation report submission.
- **February 21-27, 2025:** Final evaluation report and deliverables submitted.

DELIVERABLES

The consultant will be required to deliver:

1. Evaluation Report (20-30 pages):

- A comprehensive document detailing:
 - Assessment against CPF outcomes.
 - Reflection on the efficiency, effectiveness, and sustainability of the project.
 - Challenges encountered and how they were addressed.

2. Presentation of Findings:

- A PowerPoint summary of the key findings and recommendations.
- Presentation to project stakeholders (virtual or in-person).

TEAM SELECTION & REQUIRED PROFILE

Applications are solicited from highly experienced individual consultants that have substantive knowledge in the protection and preservation of cultural heritage in conflict and post-conflict areas.

The consultant (individual or firm) should possess:

- Extensive experience in evaluating cultural heritage and development projects. (10 years minimum)
- Demonstrable expertise in aligning project outcomes with CPF objectives.
- Strong qualitative and quantitative data collection and analysis skills.
- Familiarity with the socio-political context of Gaza.
- Excellent communication skills in English and a good command of French.

APPLICATION PROCEDURE

Applicants should submit:

- Technical proposal
- Financial proposal



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for Culture,
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- CV
- 2 sample evaluation reports

HOW TO APPLY:

Closing date for applications: 28 January 2026

Qualified candidates are requested to submit a financial proposal, cover letter, CV and a couple of samples or previous evaluation reports via email to tenders@premiere-urgence-pal.org

The consultancy should not exceed 8,500 EUR